



U.S. Air Force Lt. Gen. Thomas Bergeson, 7th Air Force commander, passes the 51st Fighter Wing guidon to U.S. Air Force Col. William “Wilbur” Betts, 51st FW incoming commander, during the 51st FW Change of Command Ceremony on July 27, 2017, at Osan Air Base, Republic of Korea. The ceremony consisted of U.S. Air Force Col. Andrew “Popeye” Hansen relinquishing command of the 51st FW to U.S. Air Force Col. William “Wilbur” Betts. The 51st FW provides combat ready forces for close air support, air strike control, forward air control-airborne, combat search and rescue, counter air and fire, and interdiction in defense of the ROK. (U.S. Air Force photo by Senior Airman Franklin R. Ramos)

By Senior Airman Franklin R. Ramos
51st Fighter Wing Public Affairs

OSAN AIR BASE -- The presiding officer of the ceremony was U.S. Air Force Lt. Gen. Thomas Bergeson, 7th Air Force commander.

“It is great to be here today with the Mustangs. It is truly an honor to be here today as we transition Mustang One, and Popeye Hansen passes the torch to William Wilbur Betts,” said Bergeson. “On this very day 64 years ago, the Korean Armistice agreement was signed. The United States and the Republic of Korea aligned to ensure the peace and security of the Korean Peninsula and northeast Asia ever since.”

The Armistice, which was signed July 27, 1953, is an agreement between the Democratic People’s Republic of Korea and the Republic of Korea to end hostilities between the two nations.

“Today the 51st FW continues to stand watch to deter aggression and preserve the Armistice, defend the Republic of Korea and, if necessary, decisively defeat the attack against the alliance,” said Bergeson. “Your readiness and strength is earned every day the old fashioned way with hard work, dedication and outstanding NCO and officer leadership lead from the front by Mustang One, Col. Andrew Hansen, to whom we bid farewell today.”

“Popeye, over the last two years you’ve challenged

the men and women of the 51st to strive for excellence and that challenge has been met with remarkable results,” said Bergeson.

Under Hanson’s leadership the 51st FW executed more than 9,000 sorties, 15,000 flying hours, and also created and implemented a joint combined exercise.

“I can’t believe this is happening right now. I’m absolutely overwhelmed and proud to have had the opportunity to lead the 51st FW,” said Hansen. “Collectively guarding 51 million people. I’m amazed by the incredible warriors and thoroughbreds that make up the Mustang.”

“The way we trained and exercised directly prepared us for crisis,” said Hansen. “Most [people] have to fight to train, we train to fight. Driving Pacific Air Forces to do the same from right here at Osan.”

Hansen was awarded the Order of National Security Samil Medal for performing a key role in maintaining peace on the Korean Peninsula by enhancing combined RoK and U.S. warfighting capabilities and defense postures.

“[Wilbur] I know that you will take this team to the next level of success. My sincere thanks to all of you for what you do every day,” said Hansen. “You should all be very proud to be Mustangs. Thank you for truly leading the charge.”

Being commander of the 51st FW comes with the

51ST FIGHTER WING CHANGE OF COMMAND CEREMONY


responsibility to ensure the wing is “ready to Fight” to protect the freedom of 51 million people on the Korean Peninsula.

“Wilbur is totally prepared to take command of the Mustang today. He is a command pilot with over 2,000 fighter hours serving majority of it in the F-16 and successfully completed multiple challenging commands,” said Bergeson. “Col. Betts is the standard of what it takes to serve with Team Osan. As Mustang One, your primary duty is to make sure your wing is ready to fight tonight. To lead this wing into combat should we go to war, you must make sure this wing is ready every night, and I’m confident you will continue to execute the wing’s mission and build upon its outstanding legacy.”

“We’ve got to continue to modernize, we’ve got to continue to make repairs. We can’t let any portion of our capability drop off for a significant amount of time, and Popeye your leadership and this team made that happen in the last two years,” said Betts.

Betts referenced a quote from basketball coach Robert Knight who said “The only thing more important than the will to win is the will to prepare to win.”

“Your tenure at the 51st FW embodies this mentality, and I am honored to succeed you,” said Betts. “I will pick up where you left off, and I am ready to lead the charge.”

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Wolf Pack Airmen “Lean in”

By Maj. Anna Fedotova
8th Fighter Wing Public Affairs

KUNSAN AIR BASE -- “I prefer male leaders,” “Women are catty,” and “I did not have good female role models” are just a few statements heard during a recent Lean In Together mentoring session conducted at Kunsan Air Base on July 26, 2017.

These are commonly held beliefs about female leadership qualities. Frequently, gender bias is not manifested in crude slurs or by openly denying women jobs they are qualified to do. Gender based bias is insidious and, like many stereotypes, has wrapped its branches deeply outside of our conscious awareness. Of course, we don’t think of a simple preference, such as male over female leadership qualities, as a bias. We often don’t think of biases at all, especially when they are not about us and we don’t have to think of them. Most of our constructed reality is genuinely wanting the most qualified person for the job. It’s pretty straightforward. In that reality, we support women – they are our mothers, sisters, daughters, and wives, and, yes, leaders.

Can it be that we, well-intended service members, with integrity and no conscious gender biases, have blind spots? The famous Harvard University study about Howard and Heidi supports that notion.

Experimenters randomly assigned students to two groups and each group read an identical narrative about an entrepreneur. Group A read a story about Howard, who was highly successful because of his outgoing personality and networking skills. Group B read the same story, except, this time, the name Howard was changed to Heidi.

After reading about their respective entrepreneurs, both groups were asked to rate their entrepreneur’s personality. Students from both groups rated their entrepreneur as equally competent. That is excellent news: men and women could be seen as equally competent when it comes to work.

However, Howard was described as likable, while Heidi selfish. Students of both genders perceive Heidi, but not

Howard, as “not the type of person you would hire or want to work for.”

Thus, for men, success and likability are positively correlated. The more networking and interpersonal engagement men exert, the more likely they are to be successful. For women, likability has a negative correlation with success.

Ladies, your warmth and interpersonal skills may backfire professionally.

Further, both men and women found Howard to be likable when he is successful. When a woman is successful, people of both genders like her less. Heidi’s “aggressive” personality seemed to be an issue: the more assertive students thought Heidi was, the more harshly they judged her. This was not true for Howard.

Gender based negative perceptions have had great implications on servicewomen. Until recently, policies limited women’s roles in the military, including serving in jobs which often lead to the highest ranks (i.e., combat) and precluded them from upward social mobility, curtailing influence and earning potential.

The most recent RAND report on military women’s representation showed that female officers still have lower rates of promotion and retention, compared to male officers. Further, despite slowly opening positions to women over the previous decade, the study found that gender differences in promotion and retention had not improved since the original study in the 1990s. If anything, they worsened.

Why should we care? Women and their “issues” are often viewed as problems. What if, instead of asking, ‘how can we help women,’ we ask a more relevant question: how do women benefit all?

Women’s presence in the military spans several centuries, serving directly in combat or in supportive roles since the 18th century, and most recently in Operation Enduring Freedom and Operation Iraqi Freedom. Many died or were wounded in direct combat.

Before 1967 Women’s Armed Service Integration Act, the proportion of women in the enlisted force was restricted to no more than 2%. The number of female officers who could

be promoted above the O-3 grade was capped and women were ineligible for permanent promotions to O-6 or General Officer level. Laws between 1951 and 1976 specified the discharge of women from the military for pregnancy, child adoption, or having a minor either by birth or step-parenthood in their homes for at least 30 days a year.

In 1973, a change to an all-volunteer force necessitated up to 80% of military occupational positions be opened up to women. The military needed volunteers and women were willing to serve.

Today, we make up about 17% of military force. Aside from the military needing women to fill its ranks, turnover of any capable member, man or woman, translates into a lost investment. Unique to our military organization, we promote only from within. This means when we lose a mid-career officer, the officer, regardless of potential, will likely never return to the promotion pool. We have to focus on both returning our investment, and retaining and enriching our ranks with diversity, knowledge, experience, and unique skills each of us brings to the table. As previous studies on diversity in productivity and innovation have suggested, welcoming diversity enhances the quality of any organization and makes us a more agile force.

Viewing female leaders as catty or aggressive will not advance us to become more robust or flexible. These ideas are contradictory to the image of a professional organization that cares deeply about people who serve.

Diverse talents among leadership help us all, not harm. Women are not the problem; they are a part of the solution.

Unfortunately, even our best intentions and beliefs to always treat everyone fairly may place women in a disadvantage. Sheryl Sandberg, CEO of Facebook and author of Lean In: “Women, Work, And The Will To Lead” created LeanIn. Org – space for women to understand, vent, connect, speak up, and raise awareness of a widening gender gap.

On Sept. 21, 2015, former Secretary of Defense Ash Carter expressed the DOD’s “unconditional” support for “Lean in” Circles, embracing the idea of providing space and time for service members and civilians to mentor women to be confident leaders. U.S. Forces Korea, Seventh Air Force and Kunsan Lean In Together programs use the principles of Lean In with focused circles designed to educate about biases, develop, inspire, and empower women to be the next generation of leaders.

We invite you to join the events sponsored by Kunsan Lean In, to include monthly mentoring sessions the last Wednesday of the month at 1100 in the Old Room.

For more information contact:

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U.S. Air Force members discuss topics during a Leanin Together luncheon on Aug. 26, 2017 at Kunsan Air Base, Republic of Korea. The Leanin Together luncheon is a mentorship program which provides a forum to empower women to strengthen peer to peer bonds, enhance professional and personal growth, provide mentorship and guidance in an environment where women are comfortable discussing difficult yet common issues. (U.S. Air Force photo by Senior Airman Colville McFee)

176th Fighter Squadron begins arrival at Kunsan



A U.S. Air Force Airman marshals an F-16 Fighting Falcon, or more commonly a Viper, assigned to the 176th Fighter Squadron, 115th Fighter Wing, Wisconsin Air National Guard into a spot at Kunsan Air Base, Republic of Korea, Aug. 3, 2017. The 8th will host approximately 200 Airmen and 12 Vipers with the 176th in support of a U.S. Pacific Air Forces' Theater Security Package deployment to the Korean Peninsula. These deployments are regularly initiatives to uphold U.S. Pacific Command obligations to aid in the security and stability of the Western Pacific. (U.S. Air Force photo by Staff Sgt. Victoria H. Taylor)



An F-16 Fighting Falcon, or more commonly a Viper, assigned to the 176th Fighter Squadron, 115th Fighter Wing, Wisconsin Air National Guard lands at Kunsan Air Base, Republic of Korea, Aug. 8, 2017. The 176th started a four-month rotation at Kunsan as a part of a U.S. Pacific Air Forces' Theater Security Package deployment, which serves as a means to ensure continued commitment to U.S. allies and partners in the Indo-Asia-Pacific region.



2-1 ADA conducts FTX

U.S. Army Pfc. Tyler Ankele, Alpha Battery, 2nd Battalion, 1st Air Defense Artillery Regiment patriot missile operator and maintainer, tightens a bolt during patriot missile system reload training at Kunsan Kunsan Air Base, Republic of Korea, July 27, 2017. Members of A/2-1 conducted training on operation, manning, sustainment, and employment of the Patriot Weapons system. (U.S. Air Force photos by Senior Airman Michael Hunsaker)

By Senior Airman Michael Hunsaker
8th Fighter Wing Public Affairs

KUNSAN AIR BASE -- U.S. Army Alpha Battery, 2nd Battalion, 1st Air Defense Artillery Regiment conducted a week-long Battalion Field Training Exercise at Kunsan Air Base on July 23. Members of A/2-1 trained on operation, manning, sustainment, and employment of the Patriot Weapons system.

Like any weapon system, once fired, the Patriot missile system must be reloaded. During the FTX, members trained to accomplish this as efficiently as possible as well as perfecting proper

24-hour manning and changeover for crew operations and conducting Operational Readiness Evaluations.

The end goal is to increase readiness for the unit, give real world experience to new Soldiers, and improve ability to defend the base 24/7.

This kind of readiness takes practice, coordination and the combined forces of multiple defenders, and nobody understands this better than the A/2-1.

“Our mission here is to defend Kunsan Air Base against tactical ballistic missiles with our Patriot system,” said Specialist Justine Maurer A/2-1 ADA patriot missile operator and maintainer. “If a missile were to come toward the base, we would be the first

to know and the first to react.”

Tactical ballistic missiles can reach speeds above the speed of sound, but Capt David Endter, A/2-1 Battery commander, is certain of his team’s abilities to defend the base.

“I’m extremely confident in my Soldiers; they’ve never been more motivated,” said Endter. “They are always working, always wanting to train even in the heat. They’re always here ready to go and always wanting to do more training to make themselves better. The FTX is a way for us to be able to rehearse, practice and train to make sure we are able to do that mission.”

The FTX is designed to create a realistic training scenario. Maurer found the reloading portion to be extremely beneficial.

“When I first joined the Army, no one here was particularly good at reload,

but practice makes perfect,” said Maurer. “The better and faster you can get a launcher reloaded, the faster you can take the fight back to the air.”

The exercise is also critical to developing the cohesiveness and cooperation between Alpha Battery and the 8th Fighter Wing.

“We have always appreciated the support from the 8th Fighter Wing,” said Endter. “It’s a completely symbiotic relationship. The Air Force relies on us so that they are able to get their mission accomplished, so we work closely and hand-in-hand with a really strong relationship.”



U.S. Army Spc. Justin Maurer Alpha Battery, 2nd Battalion, 1st Air Defense Artillery Regiment patriot missile operator and maintainer, guides a fork lift while maneuvering dummy munitions on a patriot missile system at Kunsan Air Base, Republic of Korea, July 27, 2017. Maurer took part in a week-long field training exercise that included proper 24-hour manning and changeover for crew operations, Patriot Launcher reloads, and Operational Readiness Evaluations.

80th Fighter Squadron arrives for Red Flag-Alaska 17-3

8th Fighter Wing Public Affairs

KUNSAN AIR BASE -- Members of the 80th Fighter Squadron arrived at Eielson Air Force Base, Alaska, to participate in RED FLAG-Alaska 17-3 today.

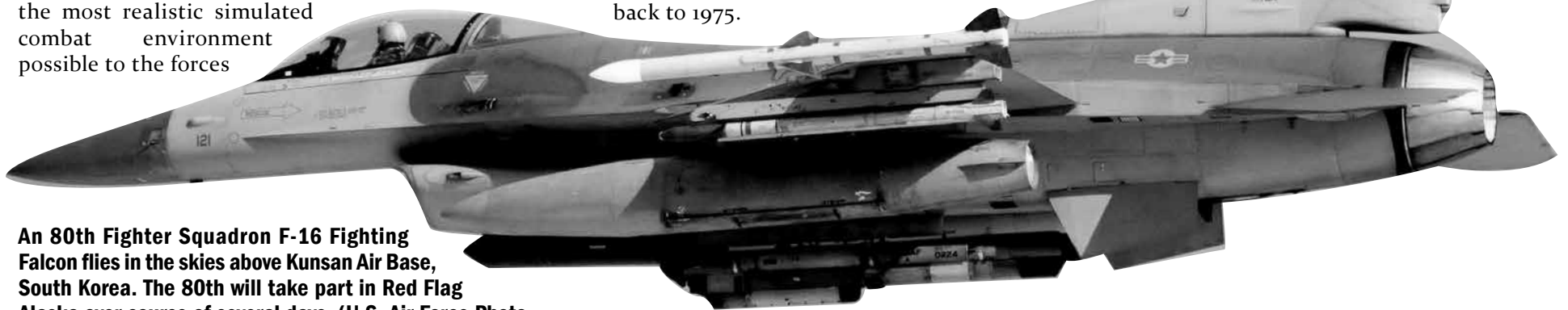
Over the next two weeks, the 80th FS will train to defend against surface-to-air and air-to-air threats, including those provided by an Aggressor unit stationed at Eielson AFB, and work with U.S. and international forces to respond to these threats. This provides the most realistic simulated combat environment possible to the forces

participating in this exercise.

Red Flag-Alaska 17-3 is a Pacific Air Forces commander-directed field training exercise for U.S. and international forces flown under simulated air combat conditions and is focused on improving the combat readiness of U.S. and international forces and developing and improving joint and combined interoperability.

The exercise is conducted on the Joint Pacific Alaska Range Complex with air operations flown primarily out of Eielson AFB and Joint Base Elmendorf-Richardson, Alaska, and dates back to 1975.

For more information, please contact 354th Fighter Wing Public Affairs, Eielson Air Force Base, at 907-377-2116 or 354FW.PA.PUBLICAFFAIRS@US.AF.MIL.



An 80th Fighter Squadron F-16 Fighting Falcon flies in the skies above Kunsan Air Base, South Korea. The 80th will take part in Red Flag Alaska over course of several days. (U.S. Air Force Photo by Senior Airman Armando A. Schwier-Morales)

8th FW RAPCON “cave trolls” ensure safe, efficient air-traffic flow

By Staff Sgt. Victoria H. Taylor

8th Fighter Wing Public Affairs

KUNSAN AIR BASE -- Tucked away beside the Air Traffic Control tower, resides a windowless room occupied by Airmen assigned to the 8th Operations Support Squadron Radar Approach Control flight whose responsibility it is to maintain the safe and efficient flow of inbound and outbound aircraft at Kunsan Air Base, Republic of Korea.

Jokingly nicknamed “cave trolls”, due to their dimly lit occupational quarters, their job is to provide critical flight information to any aircraft within their area of responsibility, which stretches approximately 25 miles in each direction and ranges from the surface up to 22,500 ft.

“We primarily work with our 8th Fighter Wing aircraft, but we also frequently work with the Republic of Korea Air Force 35th Flying Group,” said Tech. Sgt. John Addams, 8th OSS RAPCON watch supervisor. “We control them all the way out to their Military Operations Area, where they go to practice different maneuvers and tactics they would use in a real-world situation. Once they complete their training mission, we re-identify them and safely bring them back to Kunsan.”

Simply put, RAPCON manages aircraft at larger distances than can be visually seen, while those assigned to the tower deal with the smaller air space surrounding the flight line and control take-offs and landings.

“When we experience inclement weather days with low visibility, it sometimes makes it more difficult for the pilots to maneuver through so communication is key,” said Addams. “That’s when we make our money.”

However, weather conditions aren’t the only challenges the RAPCON team faces. Like many overseas locations, cultural differences play a large role when conducting joint operations and can test how the mission is accomplished.

“The airspace at Kunsan is relatively straight forward, but one of the challenges here is the natural language barrier between us and our ROKAF counterparts,” said Addams. “English is the international language of ATC, but it’s not always everyone’s first language; sometimes it takes a few days to tune your ear and listen to what it is the pilots are trying to convey and then in-turn

broadcast your transitions in a way that is easy for them to understand.”

Addams went on to say that if the communication is not clear and concise, it could potentially lead to an unsafe situation. With the Wolf Pack constantly training, it’s not uncommon to have more than 12 aircraft operating within the AOR at any given time. It’s up to the RAPCON to ensure they are in contact with them, all while adhering to the laws of the airspace.

“Some people think that it’s a really stressful job, but it’s only stressful if you’re new to it, or honestly, if you’re bad at it,” said Addams. “The concept of not letting planes touch is pretty simple, but this career has a lot of stipulations and requirements that you must abide by to ensure the safety of our pilots.”

Although each individual Airmen is well trained, it can be challenging for one person to coordinate

a heavy amount of traffic and that’s why RAPCON uses the team concept to have each other’s back.

“One of my favorite things about ATC is that for the most part, rank doesn’t affect what role you are given,” said Addams. “When you are appointed to a position and you’re working with aircraft, it doesn’t matter if you’re a one-striper or a Chief, you’re the boss. There is still the respect of rank, but above all we are a team and we have to trust each other.”

Ensuring the safe and efficient flow of all air traffic operations is no simple task, but here at Kunsan it’s vital. Whether the challenge is weather conditions or cross-cultural barriers, the “cave trolls” of RAPCON are ready to overcome.

“The mission here at Kunsan is to ‘Take the Fight North’ and the ones doing that are our pilots,” said Addams. “The fact that I have a direct hand in ensuring that mission is successful is pretty awesome.”



U.S. Air Force Master Sgt. Lisa Slater, 8th Operations Support Squadron Air Traffic Control training NCO in-charge, views a display screen showing aircraft in the surrounding airspace at Kunsan Air Base, Republic of Korea, Aug. 2, 2017. Slater, who works in the Radar Approach Control section, provides critical flight information to any aircraft within their area of responsibility, which stretches approximately 25 miles in each direction and ranges from the surface up to 22,500 ft. (U.S. Air Force photo by Staff Sgt. Victoria H. Taylor)

Wisconsin Air National Guard 176th Fighter Squadron prepares for Kunsan deployment



Pacific Air Forces Public Affairs

JOINT BASE PEARL HARBOR-HICKAM, Hawaii -- Approximately, 200 Airmen and 12 F-16 Fighting Falcons from the 176th Fighter Squadron, Wisconsin Air National Guard are set to deploy to Kunsan Air Base, Korea for a 4-month rotation. The aircraft and personnel are scheduled to arrive at Kunsan in August.

Pacific Air Forces Theater Security Package deployments to the Indo-Asia-Pacific region signify a continued commitment to regional stability and security, while allowing units to train in the Pacific theater. F-16s routinely deploy throughout the U.S. Pacific Command area of responsibility.

The F-16 deployment to Kunsan is in support of U.S. PACOM's security obligations in the Western Pacific, and the deployed unit will perform training under the direction of the 8th Fighter Wing out of Kunsan AB.

The United States routinely evaluates readiness and repositions forces as needed to ensure capabilities necessary to meet obligations in the Indo-Asia-Pacific region. These deployments demonstrate the continued U.S. commitment to fulfill security responsibilities throughout the Western Pacific and to maintain peace in the region.

For more information, contact the Pacific Air Forces Public Affairs Office at 808-448-3209 or pacaf.paops@us.af.mil.

A four ship of U.S. Air Force F-16C Fighting Falcons from the 115th Fighter Wing, Wisconsin Air National Guard over Wisconsin's capital city of Madison October 18, 2008. Approximately, 200 Airmen and 12 F-16 Fighting Falcons from the 176th Fighter Squadron, Wisconsin Air National Guard are set to deploy to Kunsan Air Base, Korea for a 4-month rotation. The aircraft and personnel are scheduled to arrive at Kunsan in August. (U.S. Air Force photo by Master Sgt. Paul Gorman)

A new Viper, ready to strike

By Senior Airman Colville McFee
8th Fighter Wing Public Affairs

KUNSAN AIR BASE -- U.S. Air Force Col. Kristopher Struve assumed command of the 8th Operations Group during an assumption of command ceremony July 31, 2017.

Col. David Shoemaker, 8th Fighter Wing commander, presided over the ceremony, and took the opportunity to welcome Struve as the new "Viper" and underscore the accomplishments of the 8th OG Airmen.

"Under the leadership of Col. Struve, the 8th Operations Group will continue to be ready to do the job the Wolf Pack was put here to do; take it north," said Shoemaker. "Viper, you are taking over an organization firing on all cylinders. Your predecessor ensured you are taking the helm of a high performance organization."

Struve assumed command of the 8th OG from Col. William D. Betts who took command of the 51st Fighter Wing, Osan Air Base, ROK, last week.

Struve comes to the 8th FW from the National War College in Washington D.C., where he was part of the senior developmental education team.

"Viper comes to us uniquely

qualified to lead the men and women of the 8th OG as they prepare and maintain readiness for this fight," said Shoemaker. "I know Col. Struve is the right man for this job, and I can't wait to see his impact on the 8th OG and Fighter Wing."

Shoemaker continued to expand on Struve's accomplishments and spoke highly about his qualifications for this position.

"Struve has proven his tactical prowess," said Shoemaker. "He's attended Weapons School, graduated with a master's degree in tactics and the Air Force put Col. Struve on a path to senior leadership with a fighter squadron command at Misawa, promotion to colonel and a spot at the National War College in Washington D.C."

After assuming command, Struve took time to speak with the Wolf Pack about issues in the region and how the 8th FW mission was critical in maintaining the areas stability and security.

"Today, we are at a unique time in the history of the 8th FW as we stand watch on the fence between freedom and tyranny," said Struve. "Our nation has called upon us to be here and be ready. To those here that support



U.S. Air Force Col. Kristopher Struve, 8th Operations Group commander, speaks to the 8th Fighter Wing during an assumption of command ceremony at Kunsan Air Base, Republic of Korea, July 31, 2017. Struve took command of the 8th OG and, upon assuming the position, received the title of "Viper." (U.S. Air Force photo by Senior Airman Colville McFee)

this mission, your effort is invaluable to putting combat power where it is needed. For those of you that fly these machines, we must be ready, sharp and laser-focused on being the best in the world. This wing's very existence deters our enemies; however, if we are

called upon, we will wage war like no other, just like the famous members of the Wolf Pack before us. My job is to help the operations group be ready and ensure you have everything you need. Challenge me. I challenge you to be the very best at what you do."



Ellsworth Airmen take on Pacific bomber mission as Dyess completes milestone deployment

A C-5M Super Galaxy assigned to the 22nd Airlift Squadron, Travis Air Force Base, Calif., arrives at Andersen AFB, Guam July 24, 2017. The C-5 transported equipment and personnel assigned to 37th Expeditionary Bomb Squadron, deployed from Ellsworth AFB, S.D. The 37th EBS replaced the 9th EBS from Dyess AFB, Texas, supporting U.S. Pacific Command's Continuous Bomber Presence mission. (U.S. Air Force photo/Tech. Sgt. Richard P. Ebensberger)

By Tech. Sgt. Richard Ebensberger
36th Wing Public Affairs

ANDERSEN AIR FORCE BASE, Guam (AFNS) -- Six B-1B Lancers and 350 Airmen with the 37th Expeditionary Bomb Squadron, 28th Bomb Wing from Ellsworth Air Force Base, South Dakota, deployed to Andersen AFB, at the end of July in support of U.S. Pacific Command's Continuous Bomber Presence mission.

The 37th EBS will assume responsibility for CBP operations from the 9th EBS, assigned to Dyess AFB, Texas, which arrived at Andersen AFB in February 2017.

"It took every Airman at Andersen AFB to make this deployment and redeployment a success," said Col. Scott Hurrelbrink, the 36th Wing vice commander. "From our logisticians and support professionals that moved equipment and processed personnel, to our medical staff who provided care, to all our maintainers and operators who fixed, loaded and flew the jets, everyone worked tremendously hard to make this happen. It's the Airmen of Andersen (AFB), whose commitment and abilities help assure our allies, deter our adversaries and keep us ready to 'Fight Tonight.'"

For the duration of the deployment, the 37th EBS will operate a fully upgraded fleet of Block 16 B-1 Lancers. The Block 16 update includes a series of improvements to the B-1s avionics, data-link equipment and other systems, all of which improve aircrew situational awareness, interoperability with other aircraft, and overall mission efficiency.

These upgrades are of particular value in a region as vast and diverse as the Indo-Asia-Pacific, as demonstrated by the departing 9th

EBS, who executed the first-ever all-Block 16 B-1 deployment during their deployment to Andersen AFB.

The 9th EBS crews relied heavily on this state-of-the-art equipment while conducting a series of integration and bilateral training missions with the U.S. Navy, Japan Air Self-Defense Force, South Korean air force and Royal Australian Air Force joint terminal attack controllers.

In July alone, the 9th EBS conducted missions that spanned from Guam to the East and South China Seas, Korean Peninsula and down to Australia. One of these missions was a bilateral mission with JASDF F-15 Eagles at night, marking the first time U.S. PACOM directed B-1s have conducted combined training with JASDF fighters at night.

In addition to this milestone, the squadron was also part of a collective military response to a series of increasingly escalatory actions by North Korea, including a launch of an intercontinental ballistic missile when two B-1s launched from Andersen AFB and conducted a 10-hour sequenced bilateral mission with South Korean and Japanese fighter jets.

Much of the success of these missions can be credited to the maintenance personnel that worked round the clock to keep the B-1s mission ready. While here, Airmen from the 7th Expeditionary Aircraft Maintenance Squadron and the 36th Maintenance Group directly contributed to the B-1s accomplishing 100 percent of all U.S. Pacific Command's directed missions.

"The accomplishment of these missions is a direct reflection of our maintainer's dedication and determination in ensuring their B-1s are ready to employ combat airpower



Tech. Sgt. Evan Williamson, assigned to the 37th Expeditionary Maintenance Squadron, services a B-1B Lancer after it arrived at Andersen Air Force Base, Guam July 26, 2017. The 37th EBS replaced the 9th EBS from Dyess AFB, Texas, supporting U.S. Pacific Command's Continuous Bomber Presence mission. (U.S. Air Force photo/Airman 1st Class Christopher Quail)

at any given time," said Col. Mark Sotallaro, 36th MXG commander. "Each maintainer brings with them a unique expertise acquired through years of training and experience gained from deployments, such as this, which keeps us mentally agile and mission focused."

The 9th EBS B-1 crews were not alone in the sky; they relied on the dedicated support of KC-135 Stratotanker crews from the 506th Expeditionary Air Refueling Squadron to ensure they had the fuel needed to reach their mission objectives.

Ellsworth B-1s were last deployed to Andersen AFB in August 2016, when they took over CBP operations from the B-52 Stratofortress bomber squadrons from Minot AFB, North Dakota, and Barksdale AFB, Louisiana.

Pacific Air Forces is tasked with

providing combat ready, airpower capabilities in support of any contingency response that may arise in this dynamic region. As Dyess AFB's Airmen depart Guam, it now falls upon Ellsworth's B-1s, working side-by-side with their tanker counterparts and all of team Andersen, to be ready if called.

"The Department of Defense regularly evaluates our readiness and positions forces, such as bombers, to ensure we maintain operational and support capabilities to meet our obligations," said Gen. Terrence J. O'Shaughnessy, the Pacific Air Forces commander. "We are a forward deployed force that will be first to the fight when and if our nation calls. We are ready to fight tonight and are leading the way on ensuring that we can maintain our competitive advantage to fight tomorrow."

U.S. bombers conduct bilateral mission with allies in response to North Korea ICBM launch



- More photos on page 9 -

A U.S. Air Force B-1B Lancer receives fuel from a KC-135 Stratotanker during a 10-hour mission from Andersen Air Force Base, Guam, into Japanese airspace and over the Korean Peninsula, July 30, 2017. After refueling, the B-1s made contact with Japan Air Self-Defense Force F-2 fighter jets in Japanese airspace, then proceeded over the Korean Peninsula and were joined by South Korean F-15 fighter jets. This mission is part of the continuing demonstration of ironclad U.S. commitment to our allies.(U.S. Air Force photo/Staff Sgt. Joshua Smoot)

Pacific Air Forces Public Affairs

JOINT BASE PEARL HARBOR-HICKAM, Hawaii -- In response to North Korea's ballistic missile and nuclear programs and as a part of the continuing demonstration of ironclad U.S. commitment to our allies, two U.S. Air Force B-1B bombers under the command of U.S. Pacific Air Forces, joined their counterparts from the Republic of Korea and Japanese air forces in a sequenced bilateral missions July 29.

This mission is in direct response to North Korea's escalatory launch of intercontinental ballistic missiles on July 3 and July 28.

"North Korea remains the most urgent threat to regional stability," said Gen. Terrence J. O'Shaughnessy, Pacific Air Forces commander. "Diplomacy remains the lead; however, we have a responsibility to our allies and our nation to showcase our

unwavering commitment while planning for the worst-case scenario. If called upon, we are ready to respond with rapid, lethal, and overwhelming force at a time and place of our choosing."

After taking



Two U.S. Air Force B-1B Lancers (not pictured) joined up with Republic of Korea air force F-15s during a 10-hour mission from Andersen Air Force Base, Guam, into Japanese airspace and over the Korean Peninsula, July 30, 2017. The B-1s first made contact with Japan Air Self-Defense Force F-2 fighter jets in Japanese airspace, then proceeded over the Korean Peninsula and were joined by South Korean F-15 fighter jets. This mission is part of the continuing demonstration of ironclad U.S. commitment to our allies. (Courtesy photo)

off from Andersen Air Force Base, Guam, the B-1s flew to Japanese airspace, where they were joined by two Koku Jieitai (Japan Air Self Defense Force)

F-2 fighter jets. The B-1s then flew over the Korean Peninsula where they were joined by four Republic of Korea Air Force F-15 fighter jets. The B-1s then performed a low-pass over Osan Air Base, South Korea, before leaving South Korean airspace and returning to Guam.

Throughout the approximately 10-hour mission, the aircrews practiced intercept and formation training, enabling them to improve their combined capabilities and tactical skills, while also strengthening the long standing military-to-military relationships in the Indo-Asia-Pacific region.

U.S. Pacific Command maintains flexible bomber and fighter capabilities in the Indo-Asia-Pacific theater, retaining the ability to quickly respond to any regional threat in order to defend the U.S. homeland and in support of our allies.

- More photos from page 8 -



A U.S. Air Force B-1B Lancer assigned to the 9th Expeditionary Bomb Squadron, deployed from Dyess Air Force Base (AFB), Texas, and a B-1B assigned to the 28th Bomb Wing, deployed from Ellsworth AFB, South Dakota, fly a 10-hour mission from Andersen Air Force Base, Guam, into Japanese airspace and over the Korean Peninsula, July 30, 2017. The B-1s first made contact with Japan Air Self-Defense Force F-2 fighter jets in Japanese airspace, then proceeded over the Korean Peninsula and were joined by South Korean F-15 fighter jets. U.S. Pacific Command maintains flexible bomber and fighter capabilities in the Indo-Asia-Pacific theater, retaining the ability to quickly respond to any regional threat in order to defend the U.S. homeland and in support of our allies. (Courtesy photo)

Two U.S. Air Force B-1B Lancers (not pictured) joined up with Republic of Korea air force F-15s during a 10-hour mission from Andersen Air Force Base, Guam, into Japanese airspace and over the Korean Peninsula, July 30, 2017. The B-1s first made contact with Japan Air Self-Defense Force F-2 fighter jets in Japanese airspace, then proceeded over the Korean Peninsula and were joined by South Korean F-15 fighter jets. This mission is part of the continuing demonstration of ironclad U.S. commitment to our allies. U.S. Pacific Command maintains flexible bomber and fighter capabilities in the Indo-Asia-Pacific theater, retaining the ability to quickly respond to any regional threat in order to defend the U.S. homeland and in support of our allies. (Courtesy photo)



A U.S. Air Force B-1B Lancer participates in a 10-hour mission from Andersen Air Force Base, Guam, into Japanese airspace and over the Korean Peninsula, July 30, 2017. Two B-1s made contact with Japan Air Self-Defense Force F-2 fighter jets in Japanese airspace, then proceeded over the Korean Peninsula and were joined by South Korean F-15 fighter jets. This mission is part of the continuing demonstration of ironclad U.S. commitment to our allies. (U.S. Air Force photo/Airman 1st Class Jacob Skovo)



First Lt. James Yau (left) and 2nd Lt. William Yau, both 742nd Missile Squadron deputy missile combat crew commanders, stand next to each other at Minot Air Force Base, N.D., July 28, 2017. William Yau has looked up to his older brother as a mentor his entire life, and has followed his footsteps through high school, college and now the Air Force. (U.S. Air Force photo/Senior Airman J.T. Armstrong)

By Senior Airman Apryl Hall
Minot Air Force Base Public Affairs

MINOT AIR FORCE BASE, N.D. (AFNS) -- Dirt flies, muscles throb and lungs burn. The chase is on as he pushes himself to the limits. He is so close, yet feels so far away. Forcing every last ounce of energy out, he closes the gap on the familiar figure in front of him. Closer and closer, inch-by-inch as the distance diminishes every second. Closer and closer still...

Second Lt. William Yau, a 742nd Missile Squadron deputy missile combat crew commander, has been admiringly chasing his older brother James since they were young boys growing up in Troy, Michigan.

"We were always super close," said James, a first lieutenant who is also a deputy MCCC assigned to the 742nd MS. "Ever since we were kids, we constantly hung out or did sports together. It was always a good time."

From a young age, military service was part of who they were. Their grandfather served in the Taiwanese air force and their father in the Taiwanese army air corps. They often

played toy soldiers and admitted serving in the Air Force was always in the back of their minds.

"For me, I always wanted to be the first guy in the family to serve in the U.S. Air Force," James said. "I just wanted to give back and felt that drive to serve. We bled blue."

James worked hard to attend his dream college, the University of Michigan, and joined ROTC to learn more about opportunities in the Air Force. Meanwhile, as a junior in high school, William focused on making all-state on the cross country team, something his older brother wasn't able to accomplish during his time at Troy High School.

"He finally got it in his senior year," James said, proudly. "He wanted it so bad!"

Following in James' footsteps, William was accepted to the University of Michigan and quickly got involved in the ROTC program.

"For me, it was more so his guidance and mentorship that got me involved," William said. "He told me there was an opportunity to pursue an education and make an impact on not only my life, but the world."

While in college and ROTC together, James and William made sure to see each other every day and remained close. James even made it a point to keep an eye out for his brother, keeping them both on a path to success.

"He made sure I focused on academics and ROTC," William said. "It was good to have him there."

Time flew and soon James was headed to Vandenberg Air Force Base, California for his training to become a missile operator. Watching his older brother move on again, William worked hard to outdo him for a second time.

"He put his sole focus in ROTC and climbed all the way to the top of the chain of command," James said. "He actually became the detachment commander, something I couldn't do."

Despite this accomplishment, William still looked up to his older brother and set his sights on the missileer career field.

"James' guidance impacted how I set up my job choices," William admitted. "When I got my 13N (Nuclear and Missile Operations)

selection, I was really excited."

By the time William reached Vandenberg AFB for his job training, James had already moved on to his first duty station at Minot AFB, North Dakota. But, for William, it still felt like his older brother was within grasp. He often called James for advice with school or questions about the operational career field.

"I was able to live vicariously through my little brother and guide him through Vandenberg (AFB)," James said. "In hindsight, I would have told the younger version of me how important this job is and how much responsibility I'd have. I was able to do that with Will."

When the time came for William to get his first duty assignment, he hoped for Minot AFB.

"I wanted to have a family member nearby, and I also took into consideration our other family members," William said. "If I was at Minot [AFB] too and our parents wanted to come visit us, they wouldn't have to go to two different states."

When James' commander

- Continue on page 15 -

Mobility forces enable joint forcible entry exercise



Soldiers from the 1st Battalion, 504th Parachute Infantry Regiment, Fort Bragg, N.C., board a C-130J Super Hercules assigned to the 41st Airlift Squadron, Little Rock Air Force Base, Ark., during Exercise Mobility Guardian held at Joint Base Lewis-McChord, Wash., Aug. 2, 2017. More than 3,000 Airmen, Soldiers, Sailors, Marines and international partners converged on the state of Washington in support of Mobility Guardian. The exercise is intended to test the abilities of the Mobility Air Forces to execute rapid global mobility missions in dynamic, contested environments. (U.S. Air Force photo/Tech. Sgt. Larry E. Reid Jr.)

By Airman 1st Class Erin McClellan
22nd Air Refueling Wing Public Affairs

JOINT BASE LEWIS-MCCHORD, Wash. (AFNS) -- Air mobility forces partnered with the Army's 82nd Airborne Division for a joint forcible entry exercise Aug. 2, 2017, at both Joint Base Lewis-McChord and Moses Lake as part of Exercise Mobility Guardian.

Thirteen C-17 Globemaster III's, 19 C-130 Hercules and 10 air refueling aircraft from the U.S., Australia, New Zealand, Canada and England enabled the mission, said Air Force Lt. Col. Judd Baker, the 43rd Operations Support Squadron commander, Pope Field, North Carolina.

Personnel from the 82nd ABN, Fort Bragg, North Carolina, and 43rd Air Mobility Operations Group, Pope Field, prepared and inspected heavy cargo to ensure it was airworthy prior to the mission, he added.

During the operation, partnerships between the Air Force and the Army were capitalized on to airdrop equipment and 377 Soldiers into an austere airfield at Moses Lake to exercise the global response force.

"Every time there's an airborne assault, we're using the Air Force," said Army Lt. Col. Ricky Taylor, the 1st Battalion, 504th Parachute Infantry Regiment battalion commander. "The joint planning and collaboration between the staffs and the commands is imperative. "We have a good working relationship, but we always need to hone our planning processes and overall skills. What we don't want is atrophy throughout the force."

Once the 82nd ABN secured the airfield, they transitioned control to 821st Contingency Response Group personnel, who then began air

base opening operations to safely land aircraft at the site. Exercises of this nature help ensure the branches are able to operate together seamlessly in real-world situations.

"Practice makes perfect, and that's why we need this kind of exercise," said Air Force Maj. Ryan Strength, a 621st Mobility Support Operations Squadron air mobility liaison officer. "Not

everything goes as planned the first time, and the way we find that out is through execution. We're not going to find all the limiting factors to any kind of scenario unless we actually practice it. You can always get better at something, and the more opportunities we have to train, the better equipped we're going to be for when we're actually fighting a war."



Air Force and coalition joint airdrop Inspectors from Joint Base Lewis-McChord, Wash., Pope Army Airfield, N.C., and the French air force check container delivery system bundles in preparation for a drop in support of Exercise Mobility Guardian at JB Lewis-McChord Aug. 3, 2017. More than 3,000 Airmen, Soldiers, Sailors, Marines and international partners converged on the state of Washington in support of Mobility Guardian. The exercise is intended to test the abilities of the Mobility Air Forces to execute rapid global mobility missions in dynamic, contested environments. (U.S. Air Force Photo/Tech. Sgt. Gregory Brook)

Kunsan

Ilmagwon Orphanage

Join Airmen from across the base in a wing chapel-sponsored event as they travel down to the Ilmagwon Orphanage in Gunsan City every Tuesday at 6 p.m. for an evening of playing games and learning more about the local culture. For more information, contact the chapel at 782-4300.

Single Airmen Game Night

Fridays at 7:30 p.m., Sonlight Inn. Everyone's welcome, special invite for all Single Airmen!
For more information contact, Senior Airman Jenfil Morillo-Burgos.

Kunsan Photo Club

Interested in sharing your photography experience with others and exploring Korea along the way? Have a camera, but want to learn how to use it more completely? Then join the Kunsan Photo Club as they delve into the finer qualities of photography where the key concept is: "It's not the camera that makes a great photo, but the photographer." If interested in joining, the group can be found on Facebook, just search for "Kunsan Photo Club."

Wolf Pack Lodge

Lodging Space A Policy
Need a break? Got family visiting and no room to house them? You can book lodging rooms on a space available basis up to 120 days in advance for a maximum of 30 days depending on availability. You can also book reservations for the holiday season (November and December) up to 30 days in advance for a maximum of 15 days. (Depending on availability) Book now for all of those relatives coming for the holiday!
Reservations – Front Desk-DSN 782-1844 or Commercial (82)63-470-1844 FAX: DSN 315-782-0633 Commercial (82)63-470-0633

Children's English class

Team 5/6 is looking for volunteers to support the Children's English class weekly, for children 2-15 years of age. We will break you up into groups to read, talk, or play board games with the children. Civilian attire is preferred however, UOD is allowed.
Classes are held from 7 to 8 p.m. at the Sonlight Inn.
For more information, contact Tech. Sgt. Justin Worthen.

Sunday Sonlight dinner

Every Sunday, volunteers from a specific unit cook dinner for their fellow Wolf Pack members at the Sonlight Inn. The dinner begins at 6 p.m. following grace led by a chaplain. Meals range from "breakfast for dinner" to "Italian cooking" to "Southern style." For more information or to volunteer, contact the chapel at 782-4300.

Sponsor training

Learn creative ways to assist newcomers reporting to Kunsan AB. Registration required. Class is held at the Airman and Family Readiness Center. Call 782-5644 for more information, dates or to sign up.

ROKAF English Class

Team 5/6 is looking for volunteers to support the ROKAF English class every Saturday, at the Sonlight Inn. You will be talking to ROKAF Airmen (enlisted) for approximately one hour. This event is open to all ranks! Civilian attire is preferred, however, UOD is allowed.
For more information, contact Staff Sgt. Charles Nelson.

Ping Pong tournament

Free to all. Prizes for first and second places. Prizes include Wolf Pack Won. To sign up, dates or for more information, call the CAC at 782-5213 or 4679.

Osan

Airman and Family Readiness Center programs

***Bundles for Babies** - A workshop for expectant parents who want to learn more about parenting and support programs here at Osan. The class also offers you a finance piece that focuses on budgeting for your new baby from conception to college years and a chance to meet other new parents. Additionally, you'll receive a free "bundle" from the Air Force Aid Society.

***Separation & Retirement Benefits** - This is an optional workshop where separating and retiring members can learn about their benefits- includes briefings by MFLC, TMO, CPO, Finance, Tricare and SBP.

***Spouse Orientation** - This is a great opportunity for spouses to learn about the 51st Fighter Wing Mission, Non-combatant Evacuation Operation (NEO) process, and receive a protective (gas) mask demonstration. Spouses will also have an opportunity to meet key base representatives and learn about Korean Culture. As a bonus, a community information fair will end the day.

Volunteers for USFK Civilian Employees Appreciation Week

Each year, the USFK Commander takes time to recognize civilian employees for their accomplishments, contributions, and dedication to the USFK mission. This year, General Brooks has designated 11-15 September as USFK Civilian Employees Appreciation Week. We are currently seeking volunteers (US/LN Civilians, Active Duty Military, and Spouses/Family members) to assist in the planning and execution of this wonderful event. If you would like to volunteer to serve as a committee member, please contact Ms. Kim, Min Kyo, min_kyo.kim.kr@us.af.mil or Ms. Precious Clermont, precious.clermont@us.af.mil at [784-4434/8177](tel:784-44348177).

Open Continuous Vacancy Announcement for Pacific West Educational Aide positions

Applicants who previously applied under the Open Continuous Vacancies will need to update their application and required documents under the new announcement numbers if they wish to be considered for the SY 17/18
PLEASE re-iterate to these interested applicants to have a complete resume attached. This includes but not limited to total employment period, i.e., starting and ending dates (month and year) and number of hours per week for each work experience, paid and unpaid. A description of duties and accomplishments for each experience, including volunteer. If a current or former Federal employee, highest Federal civilian grade held, job series, and dates of employment.
Here is the direct link to the 2017 school support positions.
Job Title: Educational Aide (GS-1702-04)
Job Announcement Number: 17-042-KO-LG-1981388
<https://www.usajobs.gov/GetJob/ViewDetails/473464800>

Anthem Singers

Sopranos, altos, tenors and bass vocalists are needed to sing the US and ROK National Anthems at various events on base. Practice is held at 5 p.m. every Tuesday at the Chapel Annex. For more information, send an e-mail to: nicholas.smith.21@us.af.mil or ric.rebullan.1@us.af.mil

*Volunteers' Training

The goal is to ensure all our volunteers are registered and they receive all tools and information to keep them informed of volunteer opportunities. For more information, call [784-0119](tel:784-0119).

Kunsan's emergency phone numbers			
Emergency Services	911	Commander's Hotline	782-5224
Off Base/Cell Emergency	063-470-0911	After-hours medical advice	782-4333
Crime Stop: (to report a crime)	782-5444	IG Complaints FWA Reporting:	782-4850 (duty hours) 782-4942 (anytime)
Base Locator: (after duty hours)	782-4743	Chaplain (After duty hours)	782-6000
Law Enforcement desk	782-4944	Sexual Assault Response Coordinator (SARC)	782-7272
Emergency Leave / Red Cross		782-4601 (on base) 1-800-733-2761 (anytime)	

Osan's emergency phone numbers			
Emergency Services (Fire, Medical, Security Police)	911	Commander's Hotline	784-4811
Off Base/Cell Emergency	031-661-9111	Crime Stop: (to report a crime)	784-5757
Emergency Room:	784-2500	IG Complaints FWA Reporting:	784-1144
Base Locator: (after duty hours)	784-4597	Emergency Leave	784-7000
Force Protection Information Hotline:	115	Sexual Assault Response Coordinator (SARC)	784-7272
Chaplain (After duty hours)	784-7000	Security Forces Control Center	784-5515

CHAPEL SCHEDULE

KUNSAN AIR BASE	OSAN AIR BASE	USAG-YONGSAN
<p>Protestant Services</p> <p>Liturgical Communion Service</p> <p>Sunday, 8:30 a.m.</p> <p>Main Chapel, Bldg. 501</p> <p>Gospel Service</p> <p>Sunday, 1 p.m.</p> <p>Main Chapel, Bldg. 501</p> <p>Contemporary Service</p> <p>Sunday 5 p.m.</p> <p>Main Chapel, Bldg. 501</p> <p>Catholic Services</p> <p>Sunday Catholic Mass</p> <p>Sunday, 10:30 a.m.</p> <p>Main Chapel, Bldg. 501</p> <p>Daily Mass and Reconciliation</p> <p>Please call the Chapel</p> <p>Other Worship Opportunities</p> <p>LDS Service</p> <p>Sunday, 11:00 a.m.</p> <p>SonLight Inn, Bldg. 510</p> <p>Point of Contact:</p> <p>Kunsan Chapel, 782-4300</p> <p>Visit us on SharePoint:</p> <p>https://kunsan.eis.pacaf.af.mil/8FW/HC</p>	<p>Protestant Services</p> <p>Gospel Service</p> <p>Sunday, 12:30 p.m.</p> <p>Chapel Sanctuary</p> <p>Community Service</p> <p>Sunday, 10:30 a.m.,</p> <p>Chapel Sanctuary</p> <p>Protestant Ministries</p> <p>Awana Children's Ministry</p> <p>Wednesday, 5 p.m., Grades 7-12</p> <p>Wednesday, 6 p.m., Grades 4-6</p> <p>Osan Middle School</p> <p>Men of the Chapel</p> <p>Wednesday, 7 p.m., Chapel Annex</p> <p>Singles & Unaccompanied</p> <p>Thursday, 7 p.m., Mustang Center</p> <p>Friday, 7 p.m., Hospitality House</p> <p>Saturday, 6 p.m., Hospitality House</p> <p>Women of the Chapel</p> <p>Monday, 6:30 p.m./ Tuesday, 9 a.m.</p> <p>Chapel Annex</p> <p>Youth of the Chapel</p> <p>Monday, 6 p.m., Chapel Annex</p> <p>Catholic Mass</p> <p>Daily Mass</p> <p>Tuesday – Thursday, 11:30 a.m., Chapel</p> <p>Reconciliation</p> <p>Saturday, 4 p.m (or by appointment), Chapel</p> <p>Vigil Mass</p> <p>Saturday, 5 p.m., Chapel</p> <p>Sunday Mass</p> <p>Sunday, 8:30 a.m., Chapel</p> <p>Catholic Ministries</p> <p>Catholic RE</p> <p>Sunday, 10 a.m., Chapel Annex</p> <p>Korean Prayer Group</p> <p>Tuesday, 9:30 a.m.</p> <p>Blessed Sacrament</p> <p>Bible Study</p> <p>Tuesday, 6 p.m., Chapel Annex Rm 4</p> <p>Women of the Chapel</p> <p>Meet Monthy, Please call 784-5000</p> <p>Other Faith Groups</p> <p>Earth-Based (Contact the Chapel)</p> <p>Jewish (Contact the Chapel)</p> <p>Muslim (Contact the Chapel)</p> <p>Buddhist (Contact the Chapel)</p> <p>LDS Sunday, 1 p.m., Contact the Chapel</p> <p>Point of Contact:</p> <p>Osan Chapel, 784-5000</p> <p>Visit us on SharePoint:</p> <p>https://osan.eim.pacaf.af.mil/51FW/51FW-HC/default.aspx</p> <p>Visit us on Facebook (OSAN AB CHAPEL)</p> <p>https://www.facebook.com/OsanABChapel</p>	<p>Protestant Services</p> <p>Traditional Service</p> <p>Sunday, 9:30 a.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>Sunday, 9:30 a.m.</p> <p>Brian Allgood Hospital Chapel</p> <p>Contemporary Service</p> <p>Sunday, 9 a.m.</p> <p>South Post Chapel, Bldg 3702</p> <p>Sunday, 10:30 a.m.</p> <p>K-16 Chapel</p> <p>Nondenominational Service</p> <p>Sunday, 11 a.m.</p> <p>South Post Chapel, Bldg 3702</p> <p>Gospel Service</p> <p>Sunday, 1 p.m.</p> <p>South Post Chapel, Bldg 3702</p> <p>Pentecostal</p> <p>Sunday, 1:30 p.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>Latter Day Saints (LDS)</p> <p>Sunday, 4 p.m.</p> <p>South Post Chapel, Bldg 3702</p> <p>Seventh-Day Adventist</p> <p>Saturday, 9:30 a.m.</p> <p>Brian Allgood Hospital Chapel</p> <p>KATUSA</p> <p>Tuesday, 6:30 p.m.</p> <p>Memorial Chapel , Bldg 1597</p> <p>Catholic Mass</p> <p>Sunday, 8 a.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>Sunday, 11:30 a.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>Saturday, 5 p.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>1st Saturday, 9 a.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>M/W/T/F, 11:45 a.m.</p> <p>Memorial Chapel, Bldg 1597</p> <p>Tuesday, 11:45 p.m.</p> <p>Brian Allgood Hospital Chapel</p> <p>General Service</p> <p>Episcopal Service</p> <p>Sunday, 11 a.m.</p> <p>Brian Allgood Hospital Chapel</p> <p>Jewish</p> <p>Friday, 7 p.m.</p> <p>South Post Chapel, Bldg 3702</p> <p>Point of Contact:</p> <p>USAG Yongsan Religious Support Office, 738-3011</p> <p>Visit us on SharePoint:</p> <p>http://www.army.mil/yongsan</p>



SPIRITUAL CHARGE

A Work Ethic that Works

Chaplain (MAJ) Ben Clark
Brigade Chaplain, 35th Air Defense Artillery Brigade

I was lucky to be able to catch the Major League Baseball all-star game, live, while on leave recently in Bali, Indonesia. I was enjoying a break from the daily grind of work and I guess I was thinking more about how great it was to not be working. Although missing the violence and bone-crushing hits of football, baseball can be grueling as well. The tough part of baseball is playing 162 games in a six-month season, frequently averaging 27 games per month. Sometimes the margin between making it to the playoffs and watching from the couch is a matter of attrition – who is left standing in the dugout by October. On 20 September 1998, Cal “Ironman” Ripken Jr. decided to do something strange; he decided to take a night off and didn’t take the field as the Baltimore Orioles faced the New York Yankees. What made this strange was that for 17 straight seasons, or 2,632 games, Ripken had not missed a single game for any reason, a record that supersedes the previous record by 502 games. The Ironman short-stop has other milestones in his legacy including two Golden Glove awards and being elected to the Major League Baseball Hall of Fame, but he will be remembered most for simply showing up to work, ready to take the field, exemplifying baseball’s best record work ethic. By the time many of you have the opportunity to read this, the exercise UFG ’17 will be a recent memory, probably a memory of long hours, hot weather and euphoria that comes with successful completion. When I think of a spiritual leader who exemplified a strong leader’s work ethic, I think of Nehemiah from

the Bible. Nehemiah was an exiled Jew who lived in the 5th century BC and worked for King Artaxerxes of the Persian Empire as a cup bearer. A cup bearer is basically a food taster utilized to ensure no one tries to poison the king. Nehemiah was wise and articulate and became much more than a food taster for the king, he earned the king’s trust and became a confidante and member of his inner circle. One day Nehemiah appeared sad and introspective in the presence of the king and so the king asked him why he was so sad. Nehemiah felt heartbroken for his beloved Judah and news that the walls in Jerusalem were broken down and the remaining Jews were suffering for lack of safety. The king asked him what he wanted and Nehemiah didn’t hold back. He asked for everything he would need to rebuild the walls and the king granted it. Nehemiah completed the project in a mere 52 days—which is incredible in itself. But in addition, the work was fraught with risk and conflict. Both his own people and their enemies set upon Nehemiah intending to either slow his work or outright kill him. Nehemiah persevered and claimed, “...now, O God, strengthen my hands.” Upon the completion of the wall in spite of all the opposition, the enemies of Judah were greatly afraid of the power of God working through Nehemiah and his team—because they saw the miraculous outcome. These examples of hard working Ironmen strengthen me as I transition from a relaxing time of leave into a busy exercise season, and they can strengthen you, too. First, one can always look to his or her God for strength and guidance, but faith in a higher power doesn’t absolve us from developing a plan and taking steps to move toward our goals. It’s hard to not believe that Nehemiah had been praying and planning for this for some time before he made his request to the king. Louis Pasteur famously

quipped that chance favors the prepared mind. I believe that this encounter between Nehemiah and the king supports the idea that God sometimes wants us to do the advance planning and legwork and leave the rest up to him. I need to manage what I can control and the things that are out of my control are left in the hands of my God. A second lesson in which I find power from Nehemiah is his singular focus on his mission. Nehemiah was greatly challenged by people who sought to distract his focus and delay his work. Some were seemingly harmless while others were down right threatening to his mission and his life. God guided Nehemiah with the intuition and wisdom to know how to respond to these distractions and threats. Each day you and I are presented with opportunities for distraction. Perhaps it’s an invitation to a lunch buffet when you are trying to eat healthy. Maybe it’s an invitation to a club when you are trying to drink less. We all can take a lesson from Nehemiah and his laser-like focus on his mission. When he addressed his distractors he declared, “I’m doing a good work and I cannot come down”. Picture a him up on a scaffold, leading from the front, keeping his focus, resisting all distractions. I know that I could benefit from a higher level of focus and work ethic, and I’m sure you can too. So, as we continue to transition from PCS and summer leave season to be prepared to “Fight Tonight,” we should keep in mind the examples of Cal “the Ironman” Ripken from baseball and the leadership of Nehemiah. Nehemiah led others to excellence in spite of many opportunities to shift his focus. Cal Ripken’s shows us that even a job that is enjoyable can be a grind if you do it long enough. Grace and peace to you as you continue to persevere and do good work.

AF National Museum building earns environmental, energy award



The Leadership in Energy and Environmental Design Gold certification plaque is unveiled in a ceremony at the National Museum of the U.S. Air Force. (From left to right are) Mr. Philip L. Soucy the Air Force Museum Foundation Board of Trustees chairman, retired Lt. Gen. John L. Hudson the National Museum of the U.S. Air Force director, Mr. Kyle Rooney the Turner Constructoin Company's senior vice president, Mr. Brian Curtin, the BRPH Architects-Engineers, Inc. president, CEO and chairman of the board, and Lt. Col. Robert Newbauer U.S. Army Corps of Engineers, Louisville District deputy commander. (U.S. Air Force photo)

By Rob Bardua

National Museum of the U.S. Air Force

DAYTON, Ohio (AFNS) -- The National Museum of the U.S. Air Force announced its fourth building has achieved the rare distinction of Leadership in Energy and Environmental Design Gold certification as determined by the U.S. Green Building Council during a ceremony Aug. 3, 2017.

The \$40.8 million, 224,000 square-foot building, which was privately financed by the Air Force Museum Foundation, Inc., opened in June 2016, and houses four galleries: Presidential, Research and Development, Space and Global Reach, along with three science, technology, engineering and mathematics learning nodes.

The gold certification was earned in part by successfully incorporating an innovative design with locally sourced building materials, including a focus on those made from recycled content, optimized energy performance from new mechanical and electrical systems and water efficient landscaping.

Some notable statistics regarding the fourth building's energy and environmental design include:

- 91 percent of building materials were locally sourced
- 75 percent of non-hazardous waste was recycled
- 45 percent of building materials came from recycled content
- 39 percent in energy savings from new mechanical and electrical systems
- 36 percent decrease in water usage

Although the building was designed and built with environmental considerations in mind, the project was only contractually obligated to achieve LEED Silver certification. However, the fourth building planning, design and construction teams came together with museum staff and implemented additional measures in order to obtain the additional points necessary for LEED

Gold certification.

The team worked tirelessly to ensure the building was designed in a way that fully maximized its efficiency, said Brian Curtin, the BRPH Architects-Engineers, Inc. president and CEO.

"The primary design strategies used to achieve LEED Gold were two-fold: reduce consumption and replace resources," said Curtin. "By incorporating efficient lighting, mechanical and plumbing systems, the fourth building is seeing a 39 percent energy cost savings and preserving more than 135,000 gallons of water a year."



Turner Construction Company, the primary contractor on the job, made it a priority to use as many environmentally-friendly building materials as possible from around the region.

"Nearly 40 percent of the total building materials content was manufactured with recycled materials," said Kyle Rooney, the Turner Construction Company senior vice president. "Additionally, over 30 percent of the total building materials were extracted and manufactured within 500 miles of the project site."

The U.S. Army Corps of Engineers, Louisville District, which executes a \$1 billion program annually, managed the project. However, since the U.S. Green Building Council unveiled their rating system in 2000, only a handful of USACE projects have been awarded the coveted LEED Gold certification.

This rare honor is something to be extremely proud of, said Lt. Col. Robert Newbauer, the USACE Louisville District deputy commander.

"What an accomplishment by all the members of the project delivery team," said Newbauer. "What truly sets this project apart from others is that this particular addition was privately financed by the Air Force Museum Foundation, and is the first non-appropriated funds project that the Louisville district has participated in and achieved a LEED Gold rating."

According to retired Lt. Gen. Jack Hudson, the National Museum of the U.S. Air Force director, achieving LEED Gold certification is a win-win situation for both the museum and the environment.

"The museum is filled with stories of Airmen who have gone the extra mile to serve our country, so it is only fitting that we go the extra mile to achieve LEED Gold certification in the fourth building," said Hudson. "These environmentally friendly measures not only serve the museum well by keeping our utility bills down, but also allow us to do our part in taking care of our planet and preserving its natural resources."

The National Museum of the U.S. Air Force, located at Wright-Patterson Air Force Base, Ohio, is the world's largest military aviation museum. With free admission and parking, the museum features more than 360 aerospace vehicles and missiles, and thousands of artifacts amid more than 19 acres of indoor exhibit space. Each year about one million visitors from around the world come to the museum. For more information, visit www.nationalmuseum.af.mil.



Second Lt. William Yau (left) and 1st Lt. James Yau, both 742nd Missile Squadron deputy missile combat crew commanders, stand near a Minuteman II intercontinental ballistic missile static display at Minot Air Force Base, N.D., July 28, 2017. The Yau brothers have pushed each other and supported one another through high school, college and now as missileers in the same squadron. (U.S. Air Force photo/Senior Airman Apryl Hall)

- Continue from page 10 -

approached him asking if there would be issues working with his younger brother, James assured him they were close and it would be good for both of them. William was on his way to Minot AFB shortly after.

William, who has been on station for just over two months, now lives with his brother. When the two aren't at missile alert facilities manning the 91st Missile Wing's intercontinental ballistic missile fleet, they are out pushing each other on long runs, just like when they were kids.

"James is probably my best friend," William said. "I'm always going to be observing him as time progresses, but I think it's more about him providing guidance here and there and me making my own decisions."

James said he is okay with that. In fact, he wants his younger brother to not only learn from him, but be better.

"Even though he's walking through the same footsteps, looking back on him, I feel like he does everything better than I do," James said. "It makes me feel really good and forces me to work a little bit harder. And hopefully he does something similar here where he's able to outshine me by observing what I do."

With a grin spread across his face, William agreed whole-heartedly.

"We definitely push each other in whatever we do," he said. "He's always been faster than me, but knowing I'm right there behind him pushes him a little bit harder. For me, it just gives me something to chase."

And that's what William continues to do; chase, push and strive for that day when there are no more distances between them. A day when they are side-by-side, stride-for-stride. As brothers who have made each other better every day of their lives.

505th CCW hosts multi-domain C2 joint exercise

By Staff Sgt. Victor J. Caputo
1st Special Operations Wing Public Affairs

HURLBURT FIELD, Fla.(AFNS) -- The 505th Command and Control Wing hosted subject matter experts from around the world during a ground-breaking exercise here July 17-21, 2017, focused on developing the concept of multi-domain command and control.

Field grade officers from a variety of career fields, including a number of officers from partner nations, pooled their years of specialized experience together, destroying poorly developed concepts while solidifying the foundation of ideas that worked well throughout the duration of the exercise.

While this exercise was not the first-ever multi-domain C2 exercise, it was the first of its size and importance, with the results being reported directly back to the appointed officials leading the effort.

"Multi-domain C2 is a fairly complex undertaking," said Brig. Gen. Chance Saltzman, the chief of current operations for Headquarters Air Force. "There are so many nuances with it, so many avenues you can take and concepts that can be developed, so we built a framework [in this exercise] that allows for the right kind of discussions to take place."

These conversations allowed the hand-picked group of subject matter experts to take the concept and apply reality to it, bringing up issues and enhancements that will ultimately lead to a better concept for how to progress multi-domain C2, he said.

Multi-domain command and control

The Air Force has dominated the air domain for decades, and the current grip it has on space and cyberspace domains is nearly unparalleled, but America's adversaries have been investing heavily

into countering the inherent advantages this dominance grants.

"They're expanding all of their capabilities to deny us those strategic advantages we've enjoyed in the past," said Saltzman. "We can't just sit back and let them do that; we have to counter that punch. [General Goldfein] believes that using a multi-domain approach, and the ability to command and control it at a high ops-tempo so that the enemy can't respond, is the way we will continue to maintain those strategic advantages."

Future warfare requires the ability to do several complex tasks very quickly; taking in massive amounts of data, processing it into usable information for warfighting forces and then using the resulting information. This ultimately delivers an overwhelming force onto the battlefield through any means necessary - air, space or cyberspace - guaranteeing the success of American military forces.

Honing the edge

The Air Force needs to meet a certain standard as a part of the federal government, making sure taxpayer money isn't wasted. The continual change and development of the modern world requires an ever-increasing level of interoperability among Air Force components, branches of the military and even international forces.

"One of the lessons learned [from this exercise] was that multi-domain war-gaming requires a very broad range of expertise from all across Air Force, joint and coalition skill sets," said Col. Jeffrey Burdett, the 505th Training Group commander. "Generally, those with the requisite experience in C2 are very busy conducting current operations around the globe, [and] the Air Force needs a mechanism for tracking operational-level C2 experience."

The actions executed during the exercise validated several key attributes of operational-level C2 for future operations, helping shape how future multi-domain war games will play out, and developing new sets of boundaries for MDC2 for the near future, said Burdett.

The concentrated gathering of veteran C2 Airmen reinforced one of the Air Force's leading advantages - its complete stranglehold of command and control in war zones over the last several decades.

"[We] are currently very good at command and control, and there's no doubt in my mind we will get even better," said Burdett. "Innovative Airmen, open architecture systems, new models for rapid development and fielding of IT systems, and focused leadership support to all these activities leads me to believe we'll give the chief of staff the options he's looking for."

Allied control

One aspect of successful multi-domain C2 is the cooperation with and implementation of updated procedures and policies alongside allied nations, keeping the coalition fight up to date with the most advanced enemies.

"We have been committed from day one ... to producing a flight plan that enables us to work with our partner nations around the world," said Burdett. "In the same way the Air Force's mission sets have become more interdependent, we are also dependent on the capabilities of our allies around the world."

Living proof of this interdependence were the multitude of international members who participated in the exercise with their American counterparts, along with the British Royal Air Force officers who are embedded full-time into the command structure of the 505th TRG.

CMSAFunderscores leadership's role in developing Airmen



Chief Master Sgt. of the Air Force Kaleth O. Wright discusses recent changes to enlisted professional development education during a senior NCO call on Aug. 31, 2017 at Joint Base San Antonio-Randolph, Texas. The Air Force's senior enlisted leader was at the base for an immersion with Air Education and Training Command headquarters and missions. (U.S. Air Force photo/Sean M. Worrell)

By Senior Airman Stormy Archer
502nd Air Base Wing Public Affairs

JOINT BASE SAN ANTONIO, Texas (AFNS) -- Chief Master Sgt. of the Air Force Kaleth O. Wright visited Joint Base San Antonio July 31 to Aug. 4, 2017, during an immersion to view Air Education and Training Command's role forging innovative Airmen to power the world's greatest Air Force.

Visits with Airmen from several units across JB San Antonio including AETC headquarters, Air Force Recruiting Service, 19th Air Force, the 37th Training Wing, 502nd Air Base Wing, 59th Medical Wing, the Medical and Training Command, the Air Force Personnel Center and the Profession of Arms Center of Excellence marked the five-day immersion.

"AETC is the first command; they continue to recruit, train and inspire all Airmen across the globe," said Wright. "They have incredible missions here ranging from flying training to technical training and basic training. What I have seen here is the incredible professional Airmen that help us execute all of the missions that ultimately lead to more lethal warfighters across our Air Force."

During his visit, Wright also held several all-calls with Airmen, including a senior NCO call at JB San Antonio-Randolph to discuss the role leadership has in developing new Airmen.

"I know for a fact that our recruiters recruit the best and brightest minds that America has to

offer and they come out of Basic Military Training fired up, motivated and ready to go," said Wright. "It's our job to keep them that way and help them advance in their career."

While at JB San Antonio-Fort Sam Houston, Wright attended a JB San Antonio Military and Family Readiness Program orientation to discuss better ways to take care of Airmen and their families.

"One of our greatest challenges we need to place a greater focus on is identifying young Airmen and families that need the services available and connecting the two," said Wright. "Many times our young Airmen won't raise their hand and say they need help. It's the responsibility of supervisors to know what their Airmen need and connect them to those resources. Our airmen and family readiness centers are fantastic, and they really do a great job providing the resources people need. We just need to make the connection."

At JB San Antonio-Lackland, Wright met with military training leaders where the integration of innovative solutions into training through the application of emerging ideas, tools, and technology was discussed, which is a major focus area for AETC.

"I think we need to evolve the way we train, and most of that is centered on technology," said Wright. "In today's day and age with the tools and technology we have available it is imperative that we evolve our training platforms

and systems to make training more efficient and effective for all of our Airmen."

Wright also attended a BMT graduation and welcomed the newest generation of Airmen into the Air Force.

"In order to get ready for Airmen of any generation, these new Airmen and the Airmen of tomorrow, it's incumbent upon us to maintain the skills necessary to be good supervisors, good mentors and great leaders to help these Airmen thrive and achieve the goals they set out," said Wright. "These men and women joined the Air Force to be part of a team, and to be part of something greater than themselves. It's our responsibility to help them realize that dream."

Focus and pride were the main points of the service's senior enlisted leader's advice to the new Airmen.

"To our newest Airmen, dream big, focus small and continue the level of pride you have in serving and being an Airman," said Wright.

As the CMSAF, Wright represents the highest enlisted level of leadership, and provides direction for the enlisted force and represents their interests, as appropriate, to the American public, and to those in all levels of government. He serves as the personal adviser to the chief of staff and the secretary of the Air Force on all issues regarding the welfare, readiness, morale, and proper utilization and progress of the enlisted force.

Smoking Safety

Every year, almost 1,000 smokers and non-smokers are killed in home fires caused by cigarettes and other smoking materials. These fires are absolutely preventable!

If you smoke or live with someone who smokes, learn the facts. A lit cigarette accidentally dropped onto a chair or bed, hot cigarette ashes or matches tossed away before they are completely extinguished can ignite a fire in seconds.

Smoking & Home Fire Action Steps

- If you smoke, smoke at the designated area.
 - Whenever you smoke, use deep, sturdy ashtrays.
 - Keep matches and lighters up high, out of children’s sight and reach.
 - To prevent a deadly cigarette fire, you have to be alert. You won’t be if you are sleepy, have been drinking, or have taken medicine or other drugs.
 - Before you throw out butts and ashes, make sure they are out, and dousing in water or sand is the best way to do that.
 - Never smoke in a home where oxygen is used.
- (Ref: U.S. Fire Administration)

Smoking in Air Force facilities is prohibited in most cases. (Ref: AFI 40-102, Tobacco Use in the Air Force) All areas will be considered “NO SMOKING” areas unless a “DESIGNATED SMOKING AREA” sign is posted.

Any questions, feel free to reach out to Fire Prevention Office at 784-4834 or 4835.

HOLIDAY OBSERVANCES



LIBERATION DAY FOR KN: Liberation Day, 15 Aug 17, Tuesday, is a legal Holiday for Korean National (KN) civilian employees. Those KN civilian employees scheduled to work will be paid holiday premium pay. All others will be released from duty without charge to leave or loss of pay. If this holiday falls on an employee’s non-work day, no substitute day will be granted.

REMINDER - ANNUAL LEAVE: It is time to review your current leave balances. All managers/supervisors of U.S./KN civilian employees should arrange annual leave schedules to allow each civilian employee an extended period of leave for rest and relaxation to assist in maintaining maximum efficiency and productivity. Leave schedules should be established at the beginning of the leave year and reviewed periodically to ensure vacation schedules will not interfere with maintenance of an adequate work force at all times. The Leave and Earnings Statement (LES) received each payday is a ready reference concerning the amount of annual leave which must be used before the end of the leave year. The leave year ends on 6 Jan 2018 for U.S. and on 13 Jan 2018 for KN APF employees respectively. Now is the time to finalize leave plans for the remainder of 2017.

If you have questions regarding the above, please contact Ms. Kim, Min Kyo of the Civilian Personnel Office at 784-4434/8177. (51 FSS/FSCA)

Kyung Dong bus schedule As of 1 April 2016
(Yongsan - Osan - Humphreys)

MONDAY-FRIDAY

						***	***			*		
Lv. Yongsan	0550	0700	0830	1000	1100	1250	1420	1630	1720	1720	1900	2130
Ar. 121st GH							1425					
Lv. Osan AB	0650	0810	0940	1110	1210	1400	1530	1740	1830	x	2010	2240
Ar. Humph	0740	0850	1020	1150	1250	1450	1620	1820	1910	1850	2050	2320

	**	*										
Lv. Humph	x	0550	0700	0830	1000	1100	1230	1330	1530	1710	1910	2020
Lv. Osan AB	0600	x	0750	0920	1050	1150	1320	1420	1620	1800	2000	2110
Ar. 121st GH		0720	0850									
Ar. Yongsan	0710	0730	0900	1030	1200	1300	1430	1530	1730	1910	2110	2220

(Yongsan-Osan AB) Price \$ 5.50 or ₩ 6,200 one way, For more info (DSN)723-4499
(Yongsan-Humph) Price \$ 6.25 or ₩ 7,000 one way
(Humph-Osan AB) Price \$ 3.10 or ₩ 3,500 one way

WEEKEND & U.S HOLIDAYS

										*			
Lv. Yongsan	0700	0800	0900	1000	1100	1200	1300	1400	1500	1600	1700	1800	2130
Lv. Osan AB	0810	0910	1010	1110	1210	1310	1410	1510	1610	1710	1810	1910	2240
Ar. Humph	0850	0950	1050	1150	1250	x	1450	1550	x	1750	x	1950	2320

	*												
Lv. Humph	0620	0800	0930	1030	1130	1230	x	1400	1530	x	1700	x	2100
Lv. Osan AB	0700	0840	1010	1120	1220	1320	1400	1450	1620	1700	1750	1850	2140
Ar. Yongsan	0820	0950	1130	1230	1330	1430	1510	1600	1730	1810	1900	2000	2250

* Bus stops at Humphreys walk thru gate *** Bus stops at Humphreys Lodging
** Bus stops at Yongsan DHL X Bus doesn't stop at this location